

FY15 Budget New Needs Requests

City of Sparks New Needs Requests for the FY15 Budget

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FY15 New Needs Summary

With on-going costs projected through FY17

		General Fund				
<u>Page</u>	Core Service	New Need	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>City Manager</u> <u>Recommendation</u>
Comm	nunity Services Departm	ient				
4	#18 - Facility Maintenance	Maintenance Worker III (Facilities)	67,220	71,231	74,084	
5	#21 Community Appearance	e Senior Code Enforcement Officer	101,576	106,140	111,139	X
6	City Administration	Tech support for MaintStar	20,000	20,000	20,000	
7	#18 - Facility Maintenance	MaintStar work order system	50,000	0	0	
8	#21 Community Appearance	e Admin Hearing Officer/transcript prep	16,800	19,320	21,000	X
9	#17 - Parks Maintenance	Park Maintenance Prof Services	194,900	194,900	194,900	
10	#17 - Parks Maintenance	Fertilizer	30,000	30,000	30,000	
11	#19 Advanced Planning	GIS Contract Svcs - Advanced Planning	15,000	15,000	15,000	
		Community Services General Fund Total	495,496	456,591	466,123	
Police	Department					
12	#3 - Communications/					
12	Dispatch	2 Dispatch Supervisors	171,752	182,554	190,238	
13	#4 - Detectives	Leads Online pawn tracking software	7,988	7,988	7,988	
		Police Department General Fund Total	179,740	190,542	198,226	
Finand	ce Department					
N/A	City Administration	IT WIG Personnel	58,300	61,663	64,055	X
		Finance Department General Fund Total	58,300	61,663	64,055	
Mana	gement Services Depart	ment				
14	City Administration	Records Technician - Clerk's Office	85,464	83,964	83,964	
N/A	City Administration	Accela Business Licence & Permits Software	48,733	15,990	15,990	X
	Management	Services Department General Fund Total	134,197	99,954	99,954	
		Total General Fund	867,733	808,750	828,358	
						Page 1

FY15 New Needs Summary

With on-going costs projected through FY17

		Other Funds				
Page	Core Service	New Need	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>City Manager</u> <u>Recommendation</u>
Parks &	& Recreation Fund					
15	#24 - P&R Alf Sorensen	Pool covers at Alf Sorensen	20,320			X
		Parks & Rec Fund Total	20,320	0	0	
ewer	Operations Fund					
16	N/A ¹	Senior Civil Engineer	127,051	132,763	138,762	X
17	N/A ¹	Geographic Technology Specialist	69,848	74,058	77,052	X
		Sewer Operations Fund Total	196,899	206,821	215,814	
rucke	e Meadows Water Rec	lamation Facility (TMWRF) Fund				
18	N/A ¹	Forklift for Septage Receiving	44,073	4,844	4,844	X
		TMWRF Fund Total	44,073	4,844	4,844	
		Estimate of Sparks Sewer Fund share	14,103	1,550	1,550	
Develo	pment Services Enterp	rise Fund				
19	#7 - Buildings & Safety	2 Building Inspectors	176,760	184,316	192,216	X
20	City Administration	Development Services Manager	135,000	141,750	148,838	
21	City Administration	Development Coordinator	78,750	82,688	86,822	
22	City Administration	GIS Contract Services	15,000	15,000	15,000	
23	#7 - Buildings & Safety	Contract Plan Review	225,000	225,000	225,000	X
N/A	City Administration	Accela Business Licence & Permits Software	76,312	25,834	25,834	X
		 Development Services Fund Total	706,822	674,588	693,710	
		Total Other Funds	968,114	886,253	914,368	
			4 005 045			
		Total FY15 New Needs Requests	1,835,847	1,695,003	1,742,726	

FY15 New Needs Summary

With on-going costs projected through FY17

Summary of all FY15 New Nee	ds Requests	General Fund	Other Funds	Total
	Full-time positions	6	6	12
	Personnel Costs	\$484,312	\$587,409	\$1,071,721
	Other Costs	\$383,421	\$380,705	\$764,126
	Total	\$867,733	\$968,114	\$1,835,847

Summary of FY15 New Needs	Recommended by City Manager	General Fund	Other Funds	Total
	Full-time positions	2	4	6
	Personnel Costs	\$159,876	\$373,659	\$533,535
	Other Costs	\$65,533	\$365,705	\$431,238
	Total	\$225,409	\$739,364	\$964,773

FY15 New Need	s Request	Form - er	mail <i>shemme</i>	erling@cityc	ofsparks.us by 12	2/01/13
New Need brief description:	Senior Code Enfo	rcement Office	r			
Requesting Department:	Community Servio	es				
Contact:	Armando Ornelas, Ci	ty Planner				
Agresso Fund & Program Numb	er: Fund 1101; F	Program 130205		(if approved, I	budget will be placed in th	nis Program)
Check all that apply & fill in cos	t estimates:					
	FY15 costs	FY16 costs	FY17 costs			
New Equipment	3,100	1,140	1,139			
Please describe any one-time vs. on-goir	ng costs including main	ntenance:				
FY15: initial purchase of Apple iPad, FY16 & FY17: ongoing costs for data			-	ata plan, cell pho	ne & desk phone fees.	
	FY15 costs	FY16 costs	FY17 costs			
Equip Replacement Plan						
(non-vehicle) Please attach detailed list of equipment	to be replaced that id	entifies the year th	ne replacement is	expected and the	e expected cost.	
	FY15 costs	FY16 costs	FY17 costs			
Professional Service						
Please describe any one-time vs. on-goin	ng costs:					
Personnel (Need City Ma			ion to Now N	oodo)		
Personner (Need City Ma	Salary	Benefits	Total FY15	Total FY16	Total FY17	
Senior Code Enforcement Office 1 (pending official salary range from HR)	er 65,476	33,000	98,476	105,000	110,000	
2			0	,		
3			0			
Т	otal 65,476	33,000	98,476	105,000	110,000	
Council Priorities & Strategic Pl There are 5 categories of new 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issu 4. Process Innovation - Saving 5. Equipment replacement pla Below is your chance to descri	needs that will be gi Service es" listed in your Ca s of time and money ns (non-vehicle)	scading 5's /		-	process:	
Re-establishment of this positi Department, enabling the City a) Responding more quickly to b) adding the ability to address maintenance requirements. A additions to the City's nuisanc c) Serve as team leader for va considering. If the Senior Code Enforceme train the City's other two enfor The addition of a senior (and the City Planner. This will enable to	to <u>improve its cusi</u> citizen complaints s common citizen o n additional code e e code. rious special code nt Officer position cement officers.	tomer service b 3; complaints that enforcement off enforcement p is added, he/sho	y: not currently vi icer would be r rojects and pro e will report to	iolations of City needed to effec grams which ti the City Planne	y code by bolstering stively enforce these he City Council is cu or and will supervise	e and help

FY15 New Need	ls Request	Form - e	mail <i>shemme</i>	erling@city	ofsparks.us b	y 12/01/13
New Need brief description:	On going tech su	oport for Maint S	Star			
Requesting Department:	Community Servio	ces				
Contact:	Ron Korman					
Agresso Fund & Program Numbe	er: 1101 / 13050	00-100; 603242		(if approved	l, budget will be place	d in this Program)
Check all that apply & fill in cos	t estimates:					
	FY15 costs	FY16 costs	FY17 costs			
New Equipment Please describe any one-time vs. on-going						
Fauin Denlessment Dien	FY15 costs	FY16 costs	FY17 costs			
Equip Replacement Plan (non-vehicle)						
Please attach detailed list of equipment t	o be replaced that ider	ntifies the year the	replacement is exp	pected and the e	xpected cost.	
	FY15 costs	FY16 costs	FY17 costs			
Professional Service	20,000	20,000	20,000			
Please describe any one-time vs. on-goin	-					
This would be an ongoing expense re technical support as well as data ent		nce and administra	ation of the Mainte	enance Managen	nent system. This m	ay include
	·					
Personnel (Need City Ma	nager pre-approv					
Position Title	Salary	Benefits	Total FY15	Total FY16	Total FY17	I
2			0			
3	istal 0		0	0		
1	otal 0	0	0	0	0	
Council Priorities & Strategic Pla There are 5 categories of new r 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement pla Below is your chance to describ This project applies to priori need is ongoing data entry a	eeds that will be giv Service of listed in your Cas of time and money ns (non-vehicle) he how your new new ty #4 and provide	cading 5's ed fits into one o s for ongoing s	f these categorie support for the	25 26 Maintenanc		system. The

New Need brief description: Funds to implement mobile work order system and data conversion in Maintenance Requesting Department: Community Services Contact: Ron Korman Agresso Fund & Program Number: 1101/130525-100; 603055 Check all that apply & fill in cost estimates: Image: Solution of the system of the system of the system. This includes some hardware, software, and tech support	aint Star for Facility
Requesting Department: Ron Korman Contact: Ron Korman Agresso Fund & Program Number: 1101/130525-100; 603055 (if approved, budget will) Check all that apply & fill in cost estimates: FY15 costs FY16 costs FY17 costs Image: Solution of the state of the s	be placed in this Program)
Contact: Agresso Fund & Program Number: 1101/130525-100; 603055 (if approved, budget will Check all that apply & fill in cost estimates: FY15 costs FY16 costs FY17 costs Image: Solution of the structure of th	be placed in this Program)
Check all that apply & fill in cost estimates: Image: Check all that apply & fill in cost estimates: Image: Provide the structure of	pe placed in this Program)
FY15 costs FY16 costs FY17 costs Image: Solution of the state of t	
New Equipment 50,000 Please describe any one-time vs. on-going costs including maintenance:	
Please describe any one-time vs. on-going costs including maintenance:	
FY15 costs FY16 costs FY17 costs	
Equip Replacement Plan	
(non-vehicle) Please attach detailed list of equipment to be replaced that identifies the year the replacement is expected and the expected cost	
	•
FY15 costs FY16 costs FY17 costs	
Professional Service	
Please describe any one-time vs. on-going costs:	
Personnel (Need City Manager pre-approval for submission to New Needs)	
Position Title Salary Benefits Total FY15 Total FY16 Total FY 1 0	(17
3 0	
Total 0 0 0 0	0
Council Priorities & Strategic Planning There are 5 categories of new needs that will be given extra consideration during the FY15 Budget process: 1. IT Solutions 2. Improvements to Customer Service 3. Solutions to "Emerging Issues" listed in your Cascading 5's 4. Process Innovation - Savings of time and money 5. Equipment replacement plans (non-vehicle) Below is your chance to describe how your new need fits into one of these categories This request is covered by three of the Council priorities. #1 This project will bring current technology to the maintenance program. #2 This project will allow City employees to generate requests for service directly from their conreceive feedback as to the status of the request. #4 With the inventory data that is being collected we will be able to pinpoint exactly where the detying in with the CIP. It will also allow our facility maintenance worker to schedule work and main efficiently.	ollars are spent

FY15 New Need	s Request	Form - er	mail <i>shemme</i>	erling@city	ofsparks.us by	y 12/01/13
New Need brief description:	Administrative He	earing Officer a	nd transcript p	preparation se	rvices	
Requesting Department:	Community Servi	ces				
Contact:	Armando Ornelas, Ci	ty Planner				
Agresso Fund & Program Numb	er: Fund 1101; F	Program 130205		(if approved	, budget will be placed	I in this Program)
Check all that apply & fill in cos	t estimates:					
New Equipment	FY15 costs	FY16 costs	FY17 costs			
Please describe any one-time vs. on-goin	g costs including main	tenance:				
	FY15 costs	FY16 costs	FY17 costs			
Equip Replacement Plan		F110 C0315	F117 C0515			
(non-vehicle)						
Please attach detailed list of equipment	to be replaced that ide	ntifies the year the	e replacement is ex	xpected and the	expected cost.	
	FY15 costs	FY16 costs	FY17 costs			
Professional Service	16,800	19,320	21,000			
Please describe any one-time vs. on-goin	-					
These are on-going costs, and the us either annually or every two years .	-			-		
hearing officer time for preparation						-
Bar of Nevada, and are often retire	, .	•	Hearing transcript	ts would need to	o be prepared (and a	lso contracted
out) when a hearing officer 's decisi	on is appealed judicial	ly.				
Derconnol (Neod City Ma	nagar pro appro	val for submiss	ion to Now N	oodc)		
Personnel (Need City Ma Position Title	Salary	Benefits	Total FY15	Total FY16	Total FY17	
1		2010100	0			
2			0			
3	Tadarl 0		0			
· · · · · · · · · · · · · · · · · · ·	Total 0	0	0	0	0	
Council Priorities & Strategic Pl	anning					
There are 5 categories of new	needs that will be gi	ven extra consid	eration during th	he FY15 Budget	t process:	
1. IT Solutions	. .					
2. Improvements to Customer 3. Solutions to "Emerging Issu		scading 5's				
4. Process Innovation - Saving						
5. Equipment replacement pla						
Below is your chance to descri	oe how your new ne	ed fits into one o	of these categori	ies		
This new need would <u>improv</u> enforcement officers. They						
of the cases they handle. As						
citation process for code en	forcement would	provide a sign	ificant new er	nforcement to	ool, which would	d help
address citizen frustration v violations requires an appea						
contract than to send all app						5 cco. on

FY15 New Needs	s Request	Form - e	mail <i>shemm</i>	erling@city	ofsparks.us k	oy 12/01/13
New Need brief description:	Add \$194,900 to Comprehensive			item 603242 to	help the goals	set in the City's
Requesting Department:	PW Maintenance	Parks				
Contact:	Dan Hamlin					
Agresso Fund & Program Numbe	er: Fund 1101. F	Program #13052)	(if approved,	, budget will be place	ed in this Program)
Check all that apply & fill in cost	estimates:					
	FY15 costs	FY16 costs	FY17 costs			
New Equipment						
Please describe any one-time vs. on-going	g costs including main	tenance:				
	FY15 costs	FY16 costs	FY17 costs			
Equip Replacement Plan	115 00303	110 00313	F117 C0313			
(non-vehicle)						
Please attach detailed list of equipment to	o be replaced that ide	ntifies the year th	e replacement is e	expected and the	expected cost.	
	FV1F costs	EV1C apata	EV17 costs			
Professional Service	FY15 costs 194,900	FY16 costs 194,900	FY17 costs 194,900			
Please describe any one-time vs. on-going		194,900	194,900			
None-this is proposed as an annual o	-	contracted emplo	yee budget.			
Personnel (Need City Ma	nager pre-approv	val for submis	sion to New N	leeds)		
Position Title	Salary	Benefits	Total FY15	Total FY16	Total FY17	1
1			0			
3			0			
Та	otal 0	0	0	0	0	•
Council Priorities & Strategic Pla There are 5 categories of new n 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement plan Below is your chance to describ	eeds that will be gi Service es" listed in your Ca of time and money ns (non-vehicle)	scading 5's /	, i i i i i i i i i i i i i i i i i i i	-	: process:	
Category- 2 Improvements to C The additional funds will help th forth in the City's Comprehensi 1. Turf Maintenance (mowing, f 2. Routine landscape maintena 3. Arboriculture (tree pruning a 4. Playground safety inspection These contract employees will edging; assisting with tree prun employees to spend more time perform the semi skilled servic customer service and reduce t	he Parks Maintena ve Parks & Recrea ertilizing, oversee nce (leaf pickup, v and tree care) ns perform semi-skill ning and playgrou on the technical s es. Being able to s	nce Division im ation Plan appro- ding) weeding, trimm led services suc nd maintenance ervices. In turn spend more time	prove services oved by the Cit ing) ch as mowing; e within the Par , this saves mo	in the followin y Council Nove leaf pick-up; we ks division. Th ney by not usir	mber 2013: eeding; shrub tr nis will allow our ng full time empl	imming; full time oyees to

FY15 New Needs Request Form - email shemmerling@cityofsparks.us by 12/01/13

New Need brief description:	Add new line iter	n for Fertilizer	and increase th	e budget an ac	dditional \$30,000	
Requesting Department:	PW Maintenance F	Parks				
Contact:	John Martini					
Agresso Fund & Program Numbe	er: Fund 1101. P	rogram #130520		(if approved	l, budget will be placed	d in this Program)
Check all that apply & fill in cost	estimates:					
New Equipment	FY15 costs 30,000	FY16 costs 30,000	FY17 costs 30,000			
Please describe any one-time vs. on-going None- this is proposed as an annual c						
	FY15 costs	FY16 costs	FY17 costs			
Equip Replacement Plan (non-vehicle) Please attach detailed list of equipment t	b be replaced that iden	tifies the year the	replacement is ex	pected and the e	xpected cost.	
	FY15 costs	FY16 costs	FY17 costs			
Professional Service Please describe any one-time vs. on-going	z costs:					
Personnel (Need City Ma	nager pre-approv	al for submiss	ion to New Ne	eds)		
Position Title	Salary	Benefits	Total FY15	Total FY16	Total FY17	
1			0			
3			0			
Т	otal 0	0	0	0	0	
Council Priorities & Strategic Pla There are 5 categories of new r 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement plan Below is your chance to describ	eeds that will be giv Service s" listed in your Case of time and money ns (non-vehicle)	cading 5's	-		process:	
Category 4- Process Innovat Over the last 5 years, the Environ fertilizer use on storm water quali Sparks and Washoe County to rep currently exists for the purchase of historically purchased from "savir funds specific to fertilizer), accou Additionally, the City will be able t	nental Protection Age ty. As such, the storr ort on the annual qua of fertilizer and tracki ngs" in other service a nting and reporting o	n water discharg intity of fertilizer ng and reporting and supply categ n the quantity an	e permit for the use and the actu the quantity and ories. By adding d cost of fertilize	Truckee Meadov Ial cost of the fer I cost of fertilize I a line item spec r will be much m	ws now requires th rtilizer. No budget r is difficult as it ha cific to fertilizer (ar	e Cities of Reno, line item as been nd providing

FY15 New Need	ls Request	Form - er	nail <i>shemmer</i>	rling@cityo	ofsparks.us	by 12/01/13		
New Need brief description:	Need brief description: GIS (Contract) Services to support Advance Planning							
Requesting Department:	Community Services							
Contact:	Armando Ornelas, Ci	ty Planner						
Agresso Fund & Program Numbe	er: Fund 1101; F	Program 130200		(if approved	l, budget will be pl	aced in this Program)		
Check all that apply & fill in cost	estimates:							
D New Fruitment	FY15 costs	FY16 costs	FY17 costs					
New Equipment Please describe any one-time vs. on-going	costs including maint	enance.						
	,							
	FY15 costs	FY16 costs	FY17 costs					
Equip Replacement Plan								
(non-vehicle) Please attach detailed list of equipment to	be replaced that ider	ntifies the year the	replacement is exp	ected and the e	expected cost.			
	FY15 costs	FY16 costs	FY17 costs					
Professional Service Please describe any one-time vs. on-going	15,000	15,000	15,000					
Community Services Department.								
Personnel (Need City Ma Position Title			on to New Nee Total FY15	-	Total EV17			
1	Salary	Benefits	10tal FY15 0	Total FY16	Total FY17	7		
2			0					
3 <i>T</i>	otal 0	0	0 0	0		0		
Council Priorities & Strategic Pla There are 5 categories of new n 1. IT Solutions 2. Improvements to Customer 1 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement plan Below is your chance to describ	eeds that will be giv Service 's" listed in your Cas of time and money 1s (non-vehicle)	cading 5's			process:			

FY15 New Need	s Request	Form - e	mail <i>shemm</i>	erling@city	ofsparks.us b	y 12/01/13					
New Need brief description:	Two new position	Two new positions for Dispatch Supervisor.									
Requesting Department:	Police Departmer	Police Department									
Contact:	Teresa Wiley										
Agresso Fund & Program Numb	P-091325	KSA - 090201		(if approved,	, budget will be placed	in this Program)					
Check all that apply & fill in cos	t estimates:										
	FY15 costs	FY16 costs	FY17 costs								
New Equipment											
Please describe any one-time vs. on-goir	ig costs including main	ntenance:									
	FY15 costs	FY16 costs	FY17 costs								
Equip Replacement Plan											
(non-vehicle) Please attach detailed list of equipment	to be replaced that id	entifies the year t	he replacement i	s expected and th	ne expected cost.						
	FY15 costs	FY16 costs	FY17 costs								
Professional Service											
Please describe any one-time vs. on-goir	9										
Personnel (Need City Ma	nager pre-approv	val for submis	sion to New N	leeds)							
Position Title	Salary	Benefits	Total FY15	Total FY16	Total FY17						
1 Dispatch Supervisor 2 Dispatch Supervisor	56,165 56,165	29,711 29,711	85,876 85,876	91,277 91,277	95,119 95,119						
3	50,105	23,711	0	51,277	55,115						
T	otal 112,330	59,422	171,752	182,554	190,238						
There are 5 categories of new 1 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issu 4. Process Innovation - Saving 5. Equipment replacement pla Below is your chance to descril	Council Priorities & Strategic Planning There are 5 categories of new needs that will be given extra consideration during the FY15 Budget process: 1. IT Solutions 2. Improvements to Customer Service 3. Solutions to "Emerging Issues" listed in your Cascading 5's 4. Process Innovation - Savings of time and money 5. Equipment replacement plans (non-vehicle) Below is your chance to describe how your new need fits into one of these categories										
These two additional position levels and the large amount Police and Fire dispatching.	of over time need										

	ds Request Form - email shemmerling@cityofsparks.us by 12/01/13
New Need brief description:	Yearly costs associated to pawn tracking software called Leads Online
Requesting Department:	Police Department
Contact:	Brian Miller
Agresso Fund & Program Numbe	er: Fund 1101; Program: 090201 (if approved, budget will be placed in this Program)
Check all that apply & fill in cost	Account: 603055
check an that apply & fin in cost	
New Equipment	FY15 costs FY16 costs FY17 costs 7,988 7,988 7,988
Please describe any one-time vs. on-goin	g costs including maintenance:
Costs are yearly use/maintenance fee	es. There are no other costs associated to this program.
	FY15 costs FY16 costs FY17 costs
Equip Replacement Plan	
(non-vehicle) Please attach detailed list of equipment t	to be replaced that identifies the year the replacement is expected and the expected cost.
	FY15 costs FY16 costs FY17 costs
Professional Service	
Please describe any one-time vs. on-goin	
	inager pre-approval for submission to New Needs)
Personnel (Need City Ma Position Title	Salary Benefits Total FY15 Total FY16 Total FY17
Position Title 1 2 3	Salary Benefits Total FY15 Total FY16 Total FY17 0 0 0 0 0 0 0 0
Position Title 1 2 3	Salary Benefits Total FY15 Total FY16 Total FY17 0 0 0 0
Position Title 1 2 3 Council Priorities & Strategic Pla There are 5 categories of new n 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement placement plac	Salary Benefits Total FY15 Total FY16 Total FY17 0 0 0 0 0 Total 0 0 0 0 Anning
Position Title 1 2 3 Council Priorities & Strategic Pla There are 5 categories of new m 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement plan Below is your chance to describ Leads Online is a program us has utilized various methods	Salary Benefits Total FY15 Total FY16 Total FY17 0 0 0 0 0 Total 0 0 0 0 Anning 0 0 0 0 needs that will be given extra consideration during the FY15 Budget process: Service es" listed in your Cascading 5's 5 of time and money 5's of time and money ns (non-vehicle) 0 0 0 0
Position Title 1 2 3 Council Priorities & Strategic Pla There are 5 categories of new m 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement plan Below is your chance to describ Leads Online is a program us has utilized various methods Police Department two years Leads Online allows our dete	Salary Benefits Total FY15 Total FY16 Total FY17 0 0 0 0 0 0 0 Total 0 0 0 0 0 0 0 Total 0 0 0 0 0 0 0 0 Total 0 0 0 0 0 0 0 0 anning needs that will be given extra consideration during the FY15 Budget process: Service Servi
Position Title 1 2 3 Council Priorities & Strategic Pla There are 5 categories of new m 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement plat Below is your chance to describ Leads Online is a program us has utilized various methods Police Department two years Leads Online allows our deteregions etc. It collects data is often instrumental in solvin Leads Online was purchased	Salary Benefits Total FY15 Total FY16 Total FY17 0 0 0 0 0 0 0 Total 0 0 0 0 0 0 0 Total 0 0 0 0 0 0 0 0 Total 0 0 0 0 0 0 0 0 anning needs that will be given extra consideration during the FY15 Budget process: Service Servi

FY15 New Need	s Request	Form - e	mail <i>shemm</i>	erling@cityo	ofsparks.us by	/ 12/01/13
New Need brief description:	Additional Record	s Technician in	the Clerk's off	ice		
Requesting Department:	Management Servi	ces/City Clerk				
Contact:	Teresa Gardner					
Agresso Fund & Program Numbe		00 and 050201		(if approved,	budget will be placed	d in this Program)
Check all that apply & fill in cost	estimates:					
	FY15 costs	FY16 costs	FY17 costs			
New Equipment	1,500	0	0			
Please describe any one-time vs. on-going	costs including mainte	nance:				
initial cost of a computer and on-goin	g cost of replacement a	s determined by t	the IT refresh sche	edule		
	FY15 costs	FY16 costs	FY17 costs			
Equip Replacement Plan						
(non-vehicle) Please attach detailed list of equipment to	be replaced that ident	ifies the year the	replacement is ex	pected and the ex	pected cost.	
	FY15 costs	FY16 costs	FY17 costs			
Professional Service						
Please describe any one-time vs. on-going	costs:					
Personnel (Need City Ma	nager pre-approv	al for submiss	ion to New Ne	ands)		
Position Title	Salary	Benefits	Total FY15	Total FY16	Total FY17	
1 Records Technician (top of range		29,302	83,964	83,964	83,964	
2			0			
3			0			
Т	otal 54,662	29,302	83,964	83,964	83,964	
Council Priorities & Strategic Pla There are 5 categories of new n 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement plan Below is your chance to describ	eeds that will be give Service s" listed in your Case of time and money is (non-vehicle)	ading 5's			process:	
2. Improvements to Customers Technician in the Clerk's office The Clerk's office is currently k engineering documents, buildin providing preparations and foll would make a difference is adv An additional Records Technic access to archived city-wide re retention/destruction program; processes; taking the electroni	eeping up with the ng permits, busines ow-up for City Coun ancing at a snail's p an would allow the cords; protecting tl	day-to-day requ s license recor icil meetings au ace. Clerk's office t ne city from po	uirements of re ds and custome nd documents. o make a positi ssible legal ran	cords manager er service requ Unfortunately, ve impact by sa nifications by a	ment used for pla lests. The Clerk' the long list of "t aving employees dvancing the rec	anning and s office is also to do's" that ' time with easy cords

FY15 New Need	s Request	Form - e	mail <i>shemn</i>	nerling@city	ofsparks.us by 1	2/01/13
New Need brief description:	Pool covers for A	lf Sorensen mai	n pool with sto	orage reels		
Requesting Department:	Parks and Recrea	tion				
Contact:	Tracy Domingues					
Agresso Fund & Program Numbe	r: Fund 1221/P	rogram 121227 -	Alf Pool	(if approved	l, budget will be placed in	this Program)
Check all that apply & fill in cost	estimates:					
	FY15 costs	FY16 costs	FY17 costs			
New Equipment	20,320					
Please describe any one-time vs. on-going	costs including maint	enance:		-		
EnergySaver Light Pool Blanket w/3 yr Large capacity Storage Reel, stainless	, ,	, ,		ed for 5-10 years.		
	FY15 costs	FY16 costs	FY17 costs			
Equip Replacement Plan						
(non-vehicle) Please attach detailed list of equipment to	be replaced that ider	ntifies the year the	e replacement is e	expected and the e	expected cost.	
	FY15 costs	FY16 costs	FY17 costs			
Professional Service Please describe any one-time vs. on-going						
Personnel (Need City Ma						
Position Title	Salary	Benefits	Total FY15	Total FY16	Total FY17	
2			0			
3			0			
T	otal 0	0	0	0	0	
Council Priorities & Strategic Pla There are 5 categories of new n 1. IT Solutions 2. Improvements to Customer 3 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement plan Below is your chance to describ 4. Process Innovation - mone Facts from energy.gov * It only takes 1 Btu (British f evaporates takes 1,048 Btu o * Pool covers minimize evap single most effective means * Conserve water by reducir * Reduce the pool's chemica	eeds that will be giv Service s" listed in your Cas of time and money is (non-vehicle) e how your new new etary savings. thermal unit) to ra- of heat out of the oration from both of reducing pool ing the amount of i	cading 5's ed fits into one o aise 1 pound o pool. n outdoor and heating costs. make-up wate	f these categor f water 1 deg indoor pools. Savings of 5	ies ree, but each Covering a p 50% - 70% are	pound of 80°F wat ool when it is not i	

FY15 New Need	ls Reques	st Form - e	mail <i>shemme</i>	erling@cityo	fsparks.us by 12/01/2	13				
New Need brief description:	Addition of one	Addition of one Civil Engineer Senior Position								
Requesting Department:	Community Ser	Community Services								
Contact:	Andrew Hummel,	P.E.								
Agresso Fund & Program Numbe	er: Fund 1630), Program 130600		(if approved,	budget will be placed in this Progr	ram)				
Check all that apply & fill in cos	t estimates:									
New Equipment	FY15 costs	FY16 costs	FY17 costs							
Please describe any one-time vs. on-goin	g costs including ma	intenance:	 /							
	FY15 costs	FY16 costs	FY17 costs							
Equip Replacement Plan (non-vehicle)										
Please attach detailed list of equipment t	o be replaced that i	dentifies the year the	replacement is exp	pected and the ex	pected cost.					
	FY15 costs	FY16 costs	FY17 costs							
Professional Service										
Please describe any one-time vs. on-goin										
Personnel (Need City Ma	nager pre-appr	oval for submiss	ion to New Ne	eds)						
Position Title	Salary	Benefits	Total FY15	Total FY16	Total FY17					
1 Senior Civil Engineer (mid-range 2) 90,70	36,347	127,051 0	132,763	138,762					
3			0							
7	otal 90,70	4 36,347	127,051	132,763	138,762					
Council Priorities & Strategic Pla There are 5 categories of new r 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings	needs that will be Service es" listed in your (s of time and mon	Cascading 5's	eration during the	e FY15 Budget p	rocess:					
5. Equipment replacement pla Below is your chance to describ The addition of a Civil Engineer Senic Program and to better develop and a tasked with creating a comprehensiv Capital Improvement Projects for rel Utility Engineering functions within t implement an asset management sy through appropriate staffing. This ac	pe how your new or position to the CS nanage Capital Imp re asset managemen nabilitation and rep he City and the amo stem. The key to th	D complement will al rovement Projects re nt plan for the City's S lacement of infrastruc punt of time spent on e success and implen	low the City to bet lated to Sanitary Se ianitary Sewer and cture. Currently, th asset managemen nentation of the ass	ter develop and in ever and Storm D Storm Drain Syste te CSD compleme t and Capital Proj set management	rain Systems. The Utility Mana ems, which will direct the creat ent includes two FTE's for all the ects is not adequate to create a plan, is to address Emerging Iss	ger is ion of and				

FY15 New Need	ls R	equest	Form - e	mail <i>shemn</i>	nerling@city	ofsparks.us	by 12/01/13			
New Need brief description:	Add	Addition of one Geographic Technology Specialist I/II - GIS								
Requesting Department:	Com	munity Service	95							
Contact:	John	Martini								
Agresso Fund & Program Numbe	er:	Fund 1630, ke	yserve Progran	n 130170	(if approved	d, budget will be pl	aced in this Program)			
Check all that apply & fill in cos	t estir	mates:								
_	-	FY15 costs	FY16 costs	FY17 costs	1					
New Equipment Please describe any one-time vs. on-going	L]					
_	-	FY15 costs	FY16 costs	FY17 costs						
Equip Replacement Plan	L				J					
(non-vehicle) Please attach detailed list of equipment t	o be re	placed that ident	fies the year the	replacement is e	expected and the e	expected cost.				
	-	FY15 costs	FY16 costs	FY17 costs	1					
Professional Service Please describe any one-time vs. on-going					J					
Personnel (Need City Ma	inage	r pre-approva	l for submiss	ion to New N	leeds)					
Position Title		Salary	Benefits	Total FY15	Total FY16	Total FY17				
1 GT Specialist I/II 2	\rightarrow	43,618	26,230	69,848 0	74,058	77,05	52			
3				0						
1	Total	43,618	26,230	69,848	74,058	77,05	2			
Council Priorities & Strategic Pla There are 5 categories of new r 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement pla Below is your chance to describ Category 4 - Process Innova	Servic Servic es" list s of tim ns (not be how	that will be give e ed in your Casca ne and money n-vehicle)	ading 5's			process:				
The addition of a GT Specialist analysis of our infrastructure. If for the City's Sanitary Sewer as functions within the City and th management system. The key technology thus saving time an	t I/II to Currer nd Sto e amo v to the	ntly, the Utility frm Drain Syste punt of time spe e success of th	Manager is tas ems. Currently ent on asset m	ked with crea , the CSD co anagement is	ting a compreh mplement inclu not adequate t	ensive asset m des a single F to create a time	nanagement plan TE for all the GIS ely asset			

FY15 New Need	ds Request Form - email shemmerling@cityofsparks.us by 12/01/13
New Need brief description:	Septage Receiving Building Forklift
Requesting Department:	Community Services- TMWRF
Contact:	Michael Drinkwater/Kim Laber
Agresso Fund & Program Numbe	ther: 5605 / 131505 (if approved, budget will be placed in this Program)
Check all that apply & fill in cos	st estimates:
	FY15 costs FY16 costs FY17 costs
New Equipment	44,073 4,844 4,844
Please describe any one-time vs. on-goin	ng costs including maintenance:
	c Tire Truck, base capacity 6,500 lbs. (Please see attached Quote # Gary Kent-20131122-0630) 20 year life, 2,203.66 annually. M&R rate would be \$2,640.00 annually, based on current rates.
	FY15 costs FY16 costs FY17 costs
Equip Replacement Plan	
(non-vehicle) Please attach detailed list of equipment t	to be replaced that identifies the year the replacement is expected and the expected cost.
	FY15 costs FY16 costs FY17 costs
Professional Service Please describe any one-time vs. on-goin	ng coste:
riease describe any one-time vs. on-goin	
Personnel (Need City Ma Position Title	anager pre-approval for submission to New Needs) Salary Benefits Total FY15 Total FY16 Total FY17
1	Salary Benefits Total FY15 Total FY16 Total FY17 0
2	0
3	O O
· · · · · · · · · · · · · · · · · · ·	
Council Priorities & Strategic Pla	lanning needs that will be given extra consideration during the FY15 Budget process:
1. IT Solutions	needs that will be given extra consideration during the FT15 Budget process.
2. Improvements to Customer	
4. Process Innovation - Savings	ies" listed in your Cascading 5's s of time and money
5. Equipment replacement pla	
Below is your chance to describ	ibe how your new need fits into one of these categories
	enges. First, a Joint Capital Project of building a new septage receiving building is under
I dosian Thosito is on a hill y	
	with a 12% grade. Concern exists of the safety of TMWRF staff who would have to
navigate this grade multiple TMWRF. When the forklift r	with a 12% grade. Concern exists of the safety of TMWRF staff who would have to e times each day. Second, Sparks' one a only forklift that has rotating arms, assigned to requires servicing there is no backup and any rentals generally do not have rotating
navigate this grade multiple TMWRF. When the forklift r arms, which is needed to su	with a 12% grade. Concern exists of the safety of TMWRF staff who would have to e times each day. Second, Sparks' one a only forklift that has rotating arms, assigned to
navigate this grade multiple TMWRF. When the forklift r arms, which is needed to su solution to both of these cha	with a 12% grade. Concern exists of the safety of TMWRF staff who would have to e times each day. Second, Sparks' one a only forklift that has rotating arms, assigned to requires servicing there is no backup and any rentals generally do not have rotating upport the activity of emptying the rag bucket, performed at least 3 times each day. The allenges is to obtain another forklift.
navigate this grade multiple TMWRF. When the forklift r arms, which is needed to su solution to both of these cha As the forklift being used is a	with a 12% grade. Concern exists of the safety of TMWRF staff who would have to e times each day. Second, Sparks' one a only forklift that has rotating arms, assigned to requires servicing there is no backup and any rentals generally do not have rotating upport the activity of emptying the rag bucket, performed at least 3 times each day. The
navigate this grade multiple TMWRF. When the forklift r arms, which is needed to su solution to both of these cha As the forklift being used is replacement in FY 2014-201 building, addressing concer	with a 12% grade. Concern exists of the safety of TMWRF staff who would have to e times each day. Second, Sparks' one a only forklift that has rotating arms, assigned to requires servicing there is no backup and any rentals generally do not have rotating upport the activity of emptying the rag bucket, performed at least 3 times each day. The allenges is to obtain another forklift. still providing adequate service we ask that Equipment # 915B, which is scheduled for 15, be kept in service. The forklift would be relocated to the site of the new septage rn #1. We would then have a solution to the second concern and using 915B as the
navigate this grade multiple TMWRF. When the forklift r arms, which is needed to su solution to both of these cha As the forklift being used is replacement in FY 2014-201 building, addressing concer	with a 12% grade. Concern exists of the safety of TMWRF staff who would have to e times each day. Second, Sparks' one a only forklift that has rotating arms, assigned to requires servicing there is no backup and any rentals generally do not have rotating upport the activity of emptying the rag bucket, performed at least 3 times each day. The allenges is to obtain another forklift. still providing adequate service we ask that Equipment # 915B, which is scheduled for 15, be kept in service. The forklift would be relocated to the site of the new septage

FY15 New Need	s Request	Form - e	mail <i>shemm</i>	erling@city	ofsparks.us b	y 12/01/13			
New Need brief description:	Building Inspecto	Building Inspector II - Addition of two building inspectors to the CSD complement							
Requesting Department:	Community Servio	Community Services							
Contact:	John Martini								
Agresso Fund & Program Numbe	er: Fund 2201, K	Ceyserv 130900,	Program 130903	3 (if approved,	budget will be placed	in this Program)			
Check all that apply & fill in cos	t estimates:								
	FY15 costs	FY16 costs	FY17 costs						
New Equipment									
Please describe any one-time vs. on-goir	ig costs including mair	ntenance:							
	FY15 costs	FY16 costs	FY17 costs						
Equip Replacement Plan									
(non-vehicle) Please attach detailed list of equipment	to be replaced that id	entifies the year t	he replacement is	s expected and th	e expected cost.				
	FY15 costs	FY16 costs	FY17 costs						
Professional Service									
Please describe any one-time vs. on-goir	ng costs:								
Personnel (Need City Ma									
Position Title 1 Building Inspector II (mid-range	Salary 60,302	Benefits 28,078	Total FY15 88,380	Total FY16 92,158	Total FY17 96,108				
2 Building Inspector II (mid-range		28,078	88,380	92,158	96,108				
3	otal 120,604	56,156	0 176,760	184,316	192,216				
Council Priorities & Strategic Pla There are 5 categories of new needs 1. IT Solutions 2. Improvements to Customer Servic 3. Solutions to "Emerging Issues" list 4. Process Innovation - Savings of tin 5. Equipment replacement plans (no Below is your chance to describe how	that will be given extra e ed in your Cascading 5's ne and money n-vehicle)	;		process:					
NOTE: Budget exists for one B add the position to the CDS co additional Building Inspector II Note from Budget Administrate	mplement and rem	ove "acting" st ce Worker (MW	atus and pay, a	and provide bu cupied by Penn	dget authority fo	r an tly budgeted			
in the Development Services F budget impact for one of these	Building Inspecto	-	•	-					
Category 2 Improvements to C Per Core Service #7 of the Strategic I Quarter of FY 14, requests for buildin to reduce the inspection turn-around	Plan, our target metric ng inspections are resp	oonded to in 2-3 d							
Category 3- Emerging Issues: The potential inability to maintain cu continues to see an increase in build standards by reducing the turn-arou	ing permits and inspe	ctions. The addition	on of a Building Ir	nspector II will hel	p to increase custor				

FY15 New Needs Request Form - email shemmerling@cityofsparks.us by 12/01/13 **Development Services Manager** New Need brief description: **Community Services Requesting Department:** Neil Krutz/John Martini Contact: Fund 2201. Program 130150 Agresso Fund & Program Number: (if approved, budget will be placed in this Program) Check all that apply & fill in cost estimates: FY15 costs FY16 costs FY17 costs **New Equipment** Please describe any one-time vs. on-going costs including maintenance: FY15 costs FY16 costs FY17 costs Equip Replacement Plan (non-vehicle) Please attach detailed list of equipment to be replaced that identifies the year the replacement is expected and the expected cost. FY15 costs FY16 costs FY17 costs Professional Service Please describe any one-time vs. on-going costs: \checkmark Personnel (Need City Manager pre-approval for submission to New Needs) **Position Title** Salary **Benefits Total FY15 Total FY16 Total FY17** Development Services Manager pending official salary range from HR) 135,000 90,000 45,000 141,750 148,838 0 0 3 Total 90,000 45,000 135,000 141,750 148,838 **Council Priorities & Strategic Planning** There are 5 categories of new needs that will be given extra consideration during the FY15 Budget process: 1. IT Solutions 2. Improvements to Customer Service 3. Solutions to "Emerging Issues" listed in your Cascading 5's 4. Process Innovation - Savings of time and money 5. Equipment replacement plans (non-vehicle) Below is your chance to describe how your new need fits into one of these categories Category 2 -Improvement to Customer Service and Category 3- Emerging Issues:

The potential inability to maintain customer service standards for development review was included in the CSD emerging issues. Currently, the review of Civil Improvement Plans and technical documents is performed by the City Engineer, Transportation Manager and a Senior Civil Engineer. As such, there does not exist a single point of contact for engineering related new development issues to coordinate with our customers and staff. Currently, new development applications for large projects such as planned developments, subdivisions, new commercial projects, and new multifamily projects can take up to 8 weeks to review while historically the time period was approximately 3 weeks. The addition of Development Services Manager would allow for decreased review time and provide better service for our new development customers. Additionally, this position would assume the duties of administration of Impact Fee Service Area #1 and Regional Road Impact Fees.

FY15 New Need	s Request	Form - e	mail <i>shemm</i> e	erling@cityo	fsparks.us by 12,	/01/13		
New Need brief description:	Development Coo	ordinator						
Requesting Department:	Community Services							
ontact: Neil Krutz/John Martini								
Agresso Fund & Program Numbe	er: Fund 2201 P	rogram 130150		(if approved,	budget will be placed in thi	s Program)		
Check all that apply & fill in cost	estimates:							
	FY15 costs	FY16 costs	FY17 costs					
New Equipment Please describe any one-time vs. on-goin	a costs including main	enance:						
	FY15 costs	FY16 costs	FY17 costs					
Equip Replacement Plan (non-vehicle)								
Please attach detailed list of equipment t	o be replaced that ide	ntifies the year the	e replacement is e	xpected and the ex	xpected cost.			
	FY15 costs	FY16 costs	FY17 costs					
Professional Service Please describe any one-time vs. on-goin	a costs:							
	,							
Personnel (Need City Ma		al for submiss	ion to Now N	anda)				
Position Title	Salary	Benefits	Total FY15	Total FY16	Total FY17			
Development Coordinator (pendi 1 official salary range from HR)	^{ng} 52,500	26,250	78,750 0	82,688	86,822			
3			0					
Т	otal 52,500	26,250	78,750	82,688	86,822			
Council Priorities & Strategic Pla There are 5 categories of new r 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement pla Below is your chance to describ	eeds that will be giv Service s" listed in your Cas of time and money ns (non-vehicle)	cading 5's	, , , , , , , , , , , , , , , , , , ,		rocess:			
Category 2 -Improvement to Custom The addition of this position to the C needs. The Development Coordinate permitting process, provide informati with any issues that arise during the PIO on providing information on new Category 3- Emerging Issues: The potential inability to maintain cu- currently have a position specific to the provided by the Deputy City Manage complaints. The addition of a Develop projects from pre-application meeting	SD complement would or would be responsibl ion regarding the state entitlement process of development project stomer service standa he coordination of ne r, City Planner and City opment Coordinator w	e for assisting new us of development r building process. s. rds for new develo w development an y Engineer and our ould allow for a sir	r and existing cust applications (SUP The Developmen opment was includ d business needs. customers are of	omers with unders P, Final Map, Buildin t Coordinator wou led in the CSD eme Over the last seve ten not sure who t	standing the entitlement ng Permit, etc.), and assi Id also work closely with erging issues. The CSD do eral years, this coordinat o contact with questions	and st customers the City's bes not on has been or		

FY15 New Needs Request Form - email shemmerling@cityofsparks.us by 12/01/13

New Need brief description:	GIS (Contra	ct) Servi	ces to suppo	rt Current Plar	nning and Deve	lopment Service	S	
Requesting Department:	Community	Community Services						
Contact:	Armando Ornelas, City Planner							
Agresso Fund & Program Numbe	er: Fund 2	201; Prog	ram 130255		(if approved	, budget will be place	d in this Program)	
Check all that apply & fill in cost	estimates:							
	FY15 cc	osts	FY16 costs	FY17 costs				
New Equipment								
Please describe any one-time vs. on-going	g costs including	maintena	nce:					
	FY15 cc	osts	FY16 costs	FY17 costs				
Equip Replacement Plan								
(non-vehicle) Please attach detailed list of equipment to	o be replaced th	iat identifi	es the year the	replacement is e	xpected and the e	xpected cost.		
	FY15 cc	osts	FY16 costs	FY17 costs				
Professional Service	1	5,000	15,000	15,000				
Personnel (Need City Ma Decision Title					-	Tabal DV47		
Position Title	Salar	y I	Benefits	Total FY15	Total FY16	Total FY17		
2				0				
3				0				
Т	otal	0	0	0	0	0		
Council Priorities & Strategic Pla There are 5 categories of new m 1. IT Solutions 2. Improvements to Customer 3. Solutions to "Emerging Issue 4. Process Innovation - Savings 5. Equipment replacement plan Below is your chance to describ	eeds that will Service of time and m ns (non-vehicle e how your ne to partially a	ur Cascad noney e) ew need f address	ing 5's its into one o an existing	f these categori deficiency an	es Id is, in part, a	n IT Solution.		
would be procured on an on- private firms.	-call and as-l	needed	Dasis from 1	ine Truckee N	ieadows Kegi	onal Planning A	gency and / or	

	s Request Form - email shemmerling@cityofsparks.us by 12/01/13
New Need brief description:	Professional Services - Contract Plan Review
Requesting Department:	Community Services
Contact:	John Martini
Agresso Fund & Program Numbe	Fund 2201, Keyserve 130900, Program 130901, (if approved, budget will be placed in this Program) Account 603242
Check all that apply & fill in cost	estimates:
	FY15 costs FY16 costs FY17 costs
New Equipment	
Please describe any one-time vs. on-going	g costs including maintenance:
	FY15 costs FY16 costs FY17 costs
Equip Replacement Plan	
(non-vehicle)	
Please attach detailed list of equipment t	o be replaced that identifies the year the replacement is expected and the expected cost.
	FY15 costs FY16 costs FY17 costs
Professional Service	225,000 225,000 225,000
Please describe any one-time vs. on-going	g costs:
Personnel (Need City Ma	nager pre-approval for submission to New Needs)
Position Title	Salary Benefits Total FY15 Total FY16 Total FY17
2	
3	0
1	otal 0 0 0 0 0
Council Priorities & Strategic Pla There are 5 categories of new needs t 1. IT Solutions 2. Improvements to Customer Servico 3. Solutions to "Emerging Issues" listo 4. Process Innovation - Savings of tim	hat will be given extra consideration during the FY15 Budget process: e ed in your Cascading 5's
5. Equipment replacement plans (nor	